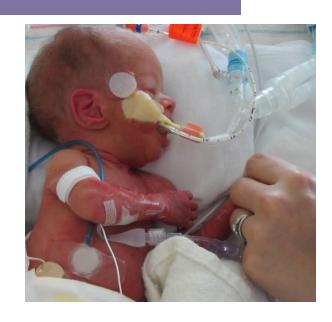
Incubator-Based Active Noise Control









Executive Summary

Neonatal intensive care unit noise is a well-recognized, serious problem with adverse effects on vulnerable infants

- Poorer sleep hygiene
- More susceptibility to pain

Slower growth

Longer lengths of stay

Increased stress

Invictus' Neoasis® is an FDA-cleared novel non-contact method for attenuating noise inside an incubator

Cost to care for preterm infants is disproportionally high compared to full term infants due to long lengths of stay

Medicaid reimbursements fall below hospital costs, especially for neonatal patients

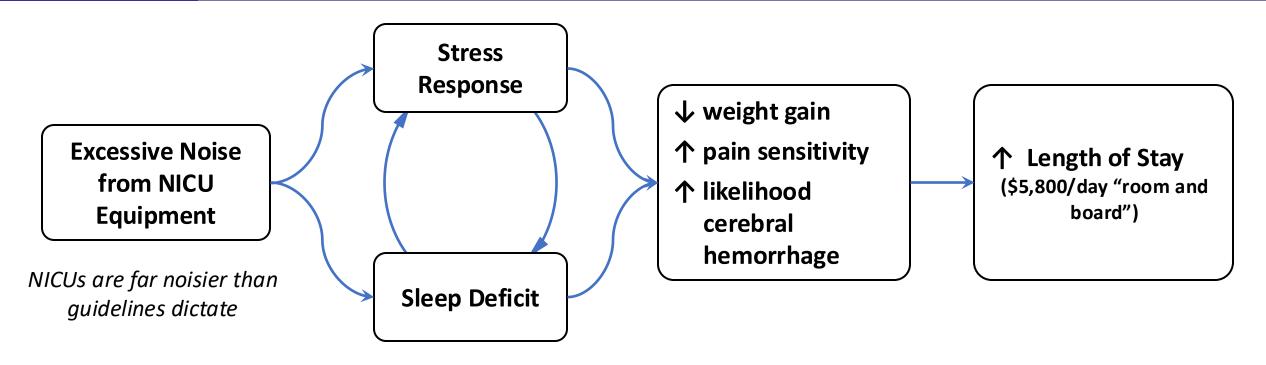
Invictus' Neoasis® protected by 12 issued US patents







Cascade of Effects of NICU Noise



Hospitalized infants should sleep >18 hours but are awakened frequently by alarms

Neonatal thought leaders support cause-effect relationship between noise and clinical deficits



NICU Noise: The Literature

"By lowering the sound levels that reach the neonate, the resulting stress ... can be diminished, thereby promoting growth and reducing adverse neonatal outcomes."

 Almadhoob A, Ohlsson A. Sound reduction management in the neonatal intensive care unit for preterm or very low birth weight infants. Cochrane database Syst Rev. 2015

"If noise abatement and sound control are achieved within the recommended levels, benefits include increased physiologic stability ..., better growth rates for infants..."

• Graven SN. Sound and the developing infant in the NICU: conclusions and recommendations for care. J Perinatol. 2000.

"Although recommendations for safe exposure to sound have existed for more than three decades, reports indicate that these recommendations are not being followed."

 Krueger C, Horesh E, Crossland BA. Safe Sound Exposure in the Fetus and Preterm Infant. JOGNN - J Obstet Gynecol Neonatal Nurs. 2012.

"Sound levels recorded in all the NICUs were considerably higher than those recommended by the [American Academy of Pediatrics], placing vulnerable neonates at risk for developmental disorders. Mental abilities to distinguish useful sounds are not developed."

 Neille J, George K, Khoza-Shangase K. A study investigating sound sources and noise levels in neonatal intensive care units. SAJCH South African J Child Heal. 2014

The problem of NICU noise is well established and broadly understood



Existing Approaches Are Ineffective

NICU Reconstruction

 Minimal changes (4dB) to average sound levels and no change to sound levels exceeded 10% of the time, levels remained in excess of AAP guidelines (Krueger, 2012)

Single Family Rooms

- Single rooms not quieter than double rooms (Parra, 2017)
- Open ward and single rooms differ by between +0.7 and -4.3dB (Pineda, 2017)

Staff Education

No decrease in noise levels after implementing noise awareness program (Milette, 2010)

Light Warnings

After implementing, no significant difference in noise levels (Chang, 2006)

Ear Coverings or Ear Plugs

- Concerns about adhesive's effect on delicate skin (Duran, 2012)
- Nursing concerns over aspiration, frequent repositioning (Lasky, 2009)

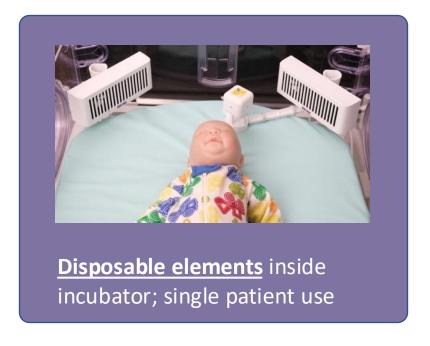
Moderating Alarms

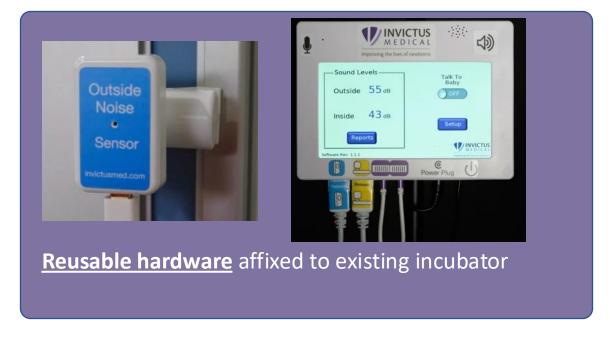
Concerns about lowering alarm volumes resulting in missed alarms (Disher, 2017)

Existing means of noise attenuation are either contraindicated or are ineffective



Product: Neoasis® Solution





- Non-contact active noise control system
- Attenuates noise with cancelling sound waves
- Adds parents' voice to permit directed communication to infant
- Automatically adapts to changing environment

Safe to use, no behavior changes needed, works with existing equipment



Neoasis® Effectiveness Demonstrated



Published 06 July 2023







CLINICAL RESEARCH ARTICLE

Incubator-based active noise control device: comparison to ear covers and noise reduction zone quantification

George M. Hutchinson (1) N. Preston S. Wilson², Scott Sommerfeldt³ and Kaashif Ahmad⁴

¹Invictus Medical

Study Methodology

1. Neoasis® compare to passive ear covers

2. Quantification of noise reduction zone

Study Implications

Quiet environment provided by ear covers has clear health benefits

Ear covers are contraindicated and unreliable

Neoasis® provides better noise attenuation than ear covers

Neoasis® should at least match health benefits of quiet environment found with ear covers

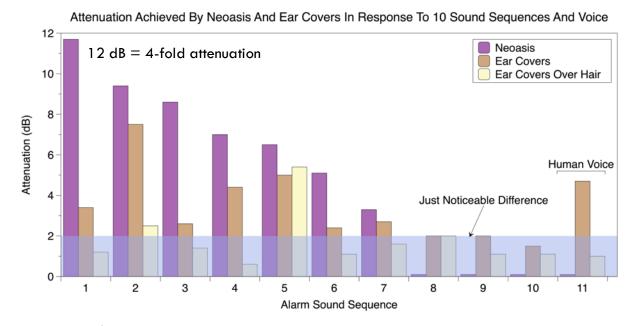
²Mechanical Engineering, University of Texas at Austin

³Department of Physics and Astronomy, Brigham Young University

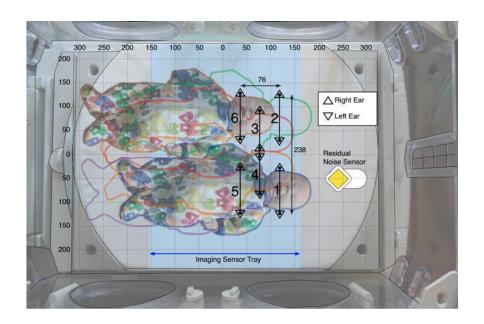
⁴Pediatrix Neonatology, National Director Clinical Research



Neoasis Effectiveness Demonstrated



- Performance testing with NICU alarms
- Comparison to adhesive ear covers
 - Affixed directly to manikin over hair on manikin
 - These ear covers are NOT widely adopted due to complications with the adhesive on infant skin
- Neoasis had superior performance for all alarm sounds
 - Attenuations below the JND are considered equivalent
- NOT attenuating voice is beneficial to language development



 Zone of attenuation covers essentially all positions infant would be placed in incubator



NICU Noise: Customer Contact

"Sure noise is a problem **but what can I do?** Turn off the ventilators? Do without the alarms?"

Dr Inder, Chief of Pediatric Medicine,
Brigham and Women's Hospital

"This product will be a **significant advance...**and will **improve outcomes** for this vulnerable population"

 Dr Wearden, NICU Medical Director, Baptist Health System

"It's going to reduce the noise but at the same time the parent's voice can reach the baby which is a great thing."

 Dr Maliha Shareef, Medical Director, Loyola University Medical Center "The research is there to show that noise impacts neurodevelopment in these kids, and the neonatologists and developmental pediatricians believe this too."

 Jenny Brandenburg, NICU Nursing Director, Carle Foundation Hospital

"Since we are looking at reducing noise levels in our NICU ... please keep us updated."

• Carol Bennett, Pediatric Clinical Nurse, Cleveland Clinic

"That's nothing compared to the rest of the expenses in the NICU." [referring to the price]

 Sheila Guinn, Value Analysis Nurse Manager, Cook Children's Hospital

Invictus' interactions on NICU noise problem confirm the literature



Positive Financial Impact For Hospital

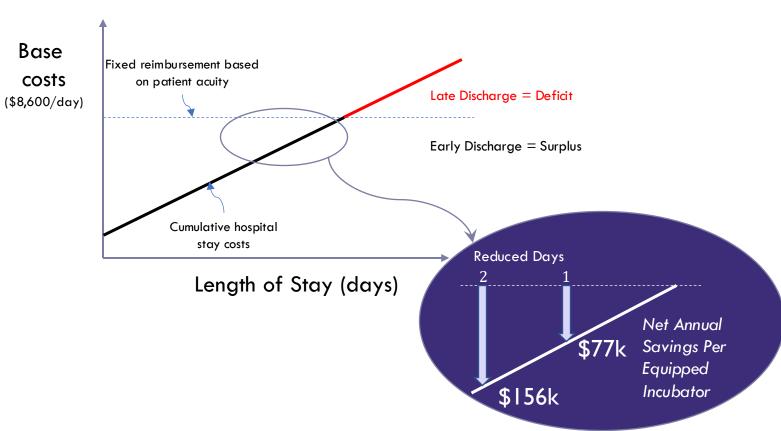
Base

costs

Timely Patient Discharge Essential For **NICU Financial Solvency**

- Infants exposed to quieter environments grow faster
 - ~230g more growth over avg length of stay 1-3 (about 10% of total weight)
- Evidence of growth is necessary for discharge

Base costs accumulate each day, eventually exceeding fixed reimbursement



- 1. Abou Turk C, et al. A randomized clinical trial evaluating silicone earplugs for very low birth weight newborns in intensive care. J Perinatol. 2009 May;29(5):358-63.
- 2. Abdeyazdan Z, et al. Motor responses and weight gaining in neonates through use of two methods of earmuff and receiving silence in NICU. ScientificWorldJournal, 2014:2014:864780, PMID: 25614898
- 3. March of Dimes. Special Care Nursery Admissions. March Dimes Perinat Data

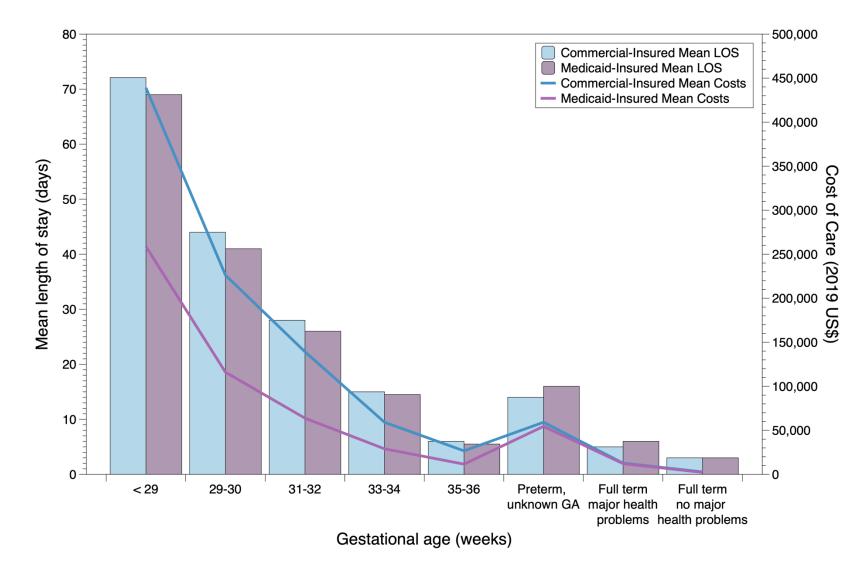


Preterm Infants' High Cost To Treat

Premature infants consume disproportionate resources

- Greater length of stay
- Higher cost of care

Youngest premature infants most likely to require incubators



Kimmie K McLaurin, Sally W Wade, Amanda M Kong, David Diakun, Ifedapo R Olajide, and Jane Germano. Characteristics and health care utilization of otherwise healthy commercially and Medicaid-insured preterm and full-term infants in the US. Pediatric health, medicine and therapeutics, pages 21-31, 2019.

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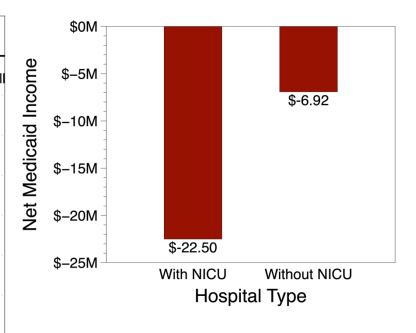


Medicaid Shortfall Affects NICUs

Disproportional Share Hospitals with NICUs have large annual shortfalls

Hospitals with NICUs: Average Balance of Payments (2019) \$20M Medicaid DSH Uninsured \$0M \$22.5M shortfall \$11.7M \$12.3M \$-20M Net Medicaid Income \$54.9M \$1.7M \$-40M \$-17.4M Cost of Care Income \$-60M \$-80M \$60.1M \$-100M \$-120M \$-140M \$-145.8M \$-160M To Medicaid Care MCO Payments

Hospitals with NICUs suffer greater impact



Medicaid Disproportionate Share Hospital payments. https://www.medicaid.gov/medicaid/financial-management/medicaid-disproportionate-share-hospital-dsh-payments/index.html



Regulatory Clearance Received

- Neoasis® is cleared by the FDA
- De Novo pathway defines this as a new device
 - "Active noise attenuation system for infant incubators"
- Indications for use
 - "Intended to reduce noise levels inside an infant incubator in NICU"
- Any new indications for use require only a 510(k) submission

Neoasis® is an entirely new class of device



Extensive IP & Technology Patent Portfolio

IP Highlights

- Current product embodiment
- Growth features
- Alternate embodiments for wider moat
- No royalty stack on any licensed patents

12 Issued US patents

11 of 12 expiration dates from 2030 to 2040

Claims generally directed towards:

- Safeguard techniques
- Mechanical design of ANC system
- Aesthetic design of mechanical system
- Automatic adapting to different environments
- Eliminating calibration
- Hardware for improved attenuation performance
- Voice pass-through with ANC system
- Cry analysis

1 Pending Application Family

Earliest utility patent expiration date is 2041

Claims generally directed towards:

- Alternate mechanical embodiments
- Mechanical design for passive noise control in incubators

Neoasis® Registered Trademark



The Invictus Team

Key Operational Team

George Hutchinson PhD, CEO

- 35+ years of innovation experience in medical devices
- PhD Engineering Marquette University, Alumni Harvard Business School
- Admitted to practice before US Patent & TM Office

Eric Eisbrenner, CFO

- 35+ years of financial mgmt and ops experience
- Co-founder Vidacare Corp (\$300 million exit)

Paul Voith, Engineering

- 30+ years of DSP, real-time algorithm development
- Extensive experience in medical device design

Kaashif Ahmad MD, MSc

- Research Director of Neonatal Clinical Trials, MEDNAX National Medical Group
- Neonatologist, The Women's Hospital of Texas

Preston Wilson, PhD, Acoustics

- Expert in acoustic transducers
- Mech Eng Professor, Univ of Texas at Austin
- Co-chief scientist for Office of Naval Research acoustics

Scott Sommerfeldt PhD, ANC

- Expert in Active Noise Control
- Former Dean, Dept of Physics and Astronomy, BYU
- Authored >100 papers on ANC and acoustics

Board of Directors

Steve Dufilho, Chairman of the Board

- Former Chairman of the Board and current board member of Ascension Health, largest US nonprofit health system
- Former CEO Compass Bank & The Trust Company
- Former Chairman of CHRISTUS Santa Rosa Health Care

Lynne Nauss, Board Member

- 30+ years executive leadership in medical devices
- Former EVP KCI, CEO KCI, Japan
- Former Global President, Therapeutic System, KCI

Dennis Kane, Board Member

- Over 40 years of R&D, sales, and marketing in pharma, diagnostics and devices
- Served on private & public healthcare company boards

George Hutchinson, Board Member

Eric Eisbrenner, Board Member

Consultants

Merge, Marketing Communications

ProximaCRO, Regulatory Affairs

Rosenthal, Pauerstein, Sandoloski, Agather LLP Corporate Legal Affairs

Lawler IP, Intellectual Property

i3 Product Development, Mechanical Design

TUV Rheinland, Testing and Certification

Steris, Disinfection Testing and Consulting

Virtex Assembly, High Level Assembly

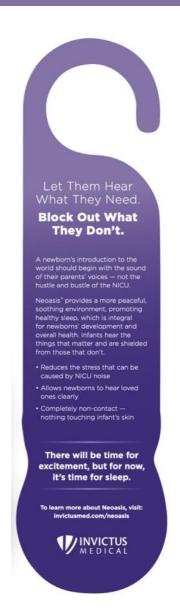


Babies need their sleep



It simply makes sense!

George Hutchinson ghutchinson@invictusmed.com

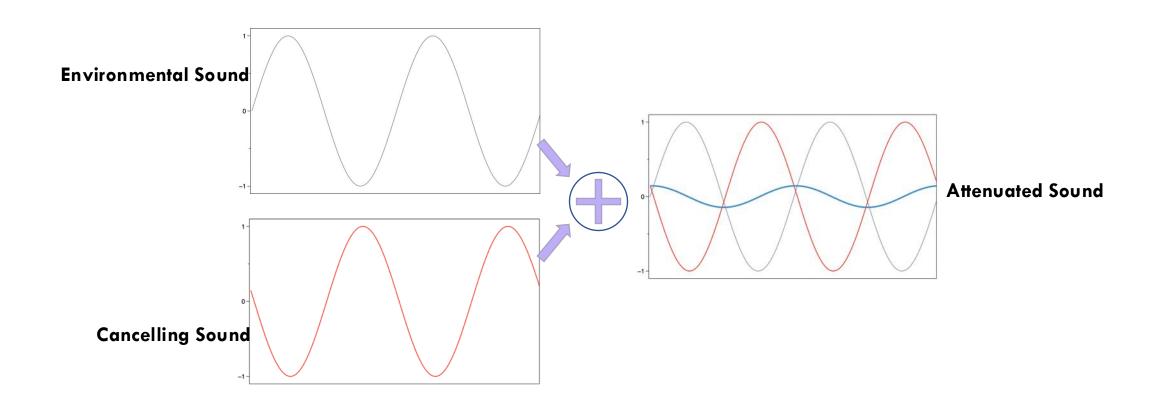


Backup Information

Technical Details of Active Noise Control



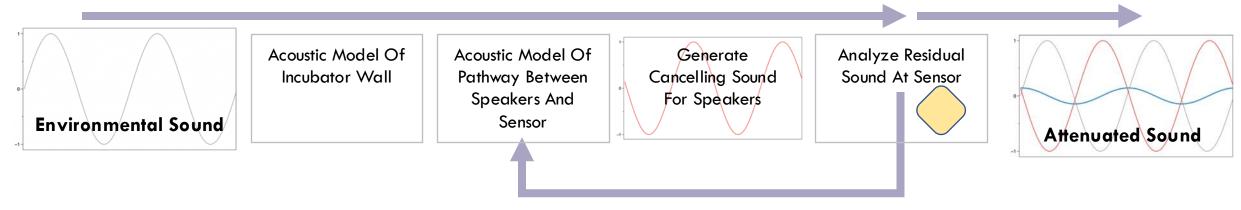
Active Noise Control Theory



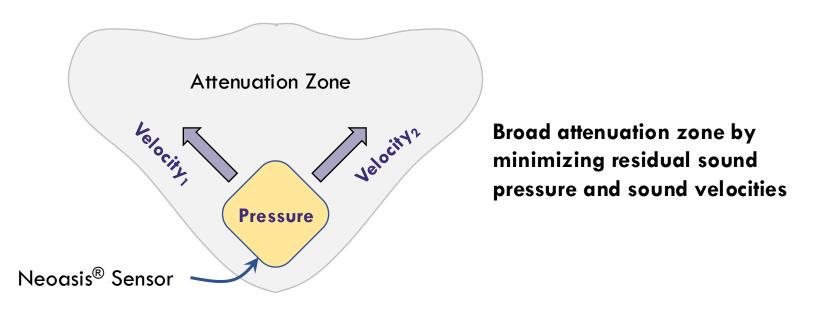
Incident Waves Sum: Out Of Phase Waves Cancel



Neoasis® Proprietary System



Adjust Model To Minimize Residual Sound





ANC Leveraged To Other Applications

Invictus Algorithms



Enabling Technologies

- Inexpensive microphone arrays
 - Sound localization
- Remote Virtual microphones
 - ANC residual "sensor" in subject's ears
- Tensor processing units
 - Machine learning coprocessor
- Small/thin speakers + Vision-based subject tracking
 - Beam forming cancelling sound waves



Expansion Markets

Healthcare

- All intensive care beds (100k*)
- Nursing homes beds (1.7m*)

* USA only

Residential/Hospitality

- Retirement communities
- Hotel rooms
- Residential bedrooms

Commercial

Cubicle office environments

Heavy equipment

- Earth moving
- Farming
- Industrial